



# Greetings from The Netherlands



2012 EU Twinning Project



Closing Event, Skopje, Sept. 12<sup>th</sup> 2017



# IPA 2012 EU Twinning project:

*Further development and strengthening  
of the organisational, administrative and technical capacities  
of the Audit Authority*





***If Columbus would have asked EU support for travelling to India, but discovered America instead, then he would have had to reimburse the funds***





# Framework





The Project (helicopter view)  
(and don't auditors just love checking  
the boxes )



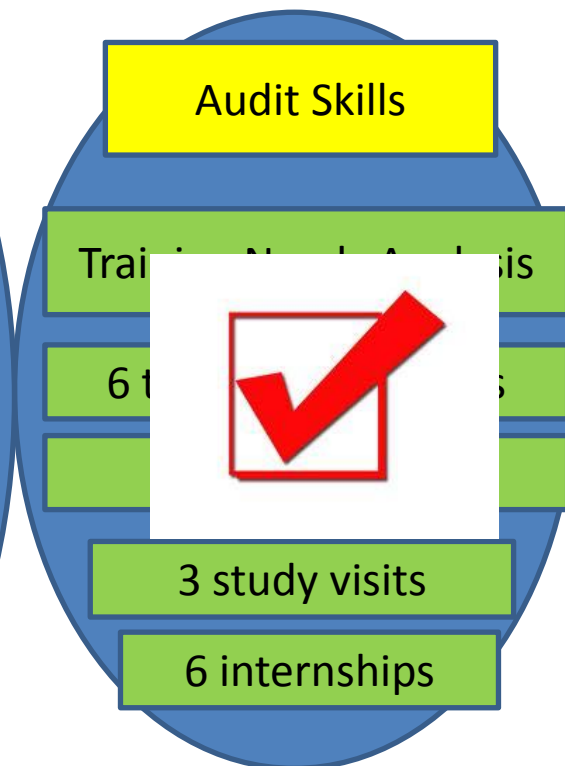
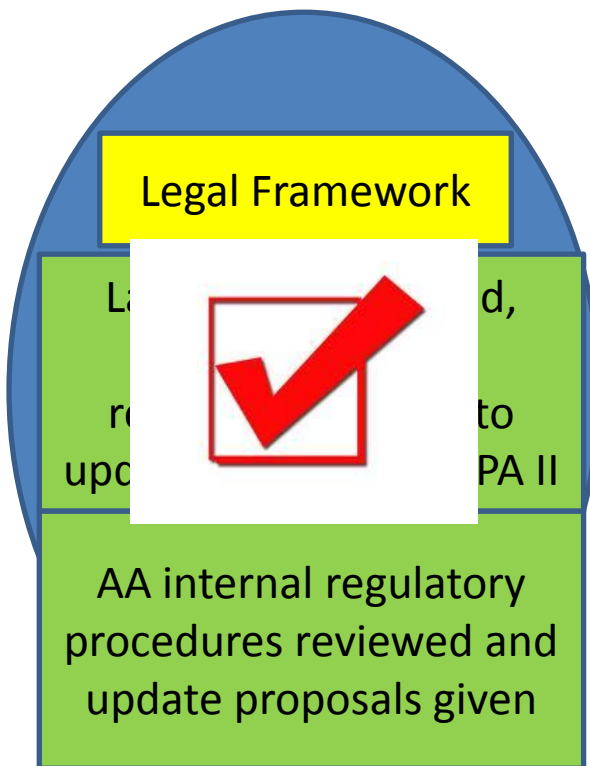


# Quick view from the Helicopter

Component 1

Component 2

Component 3

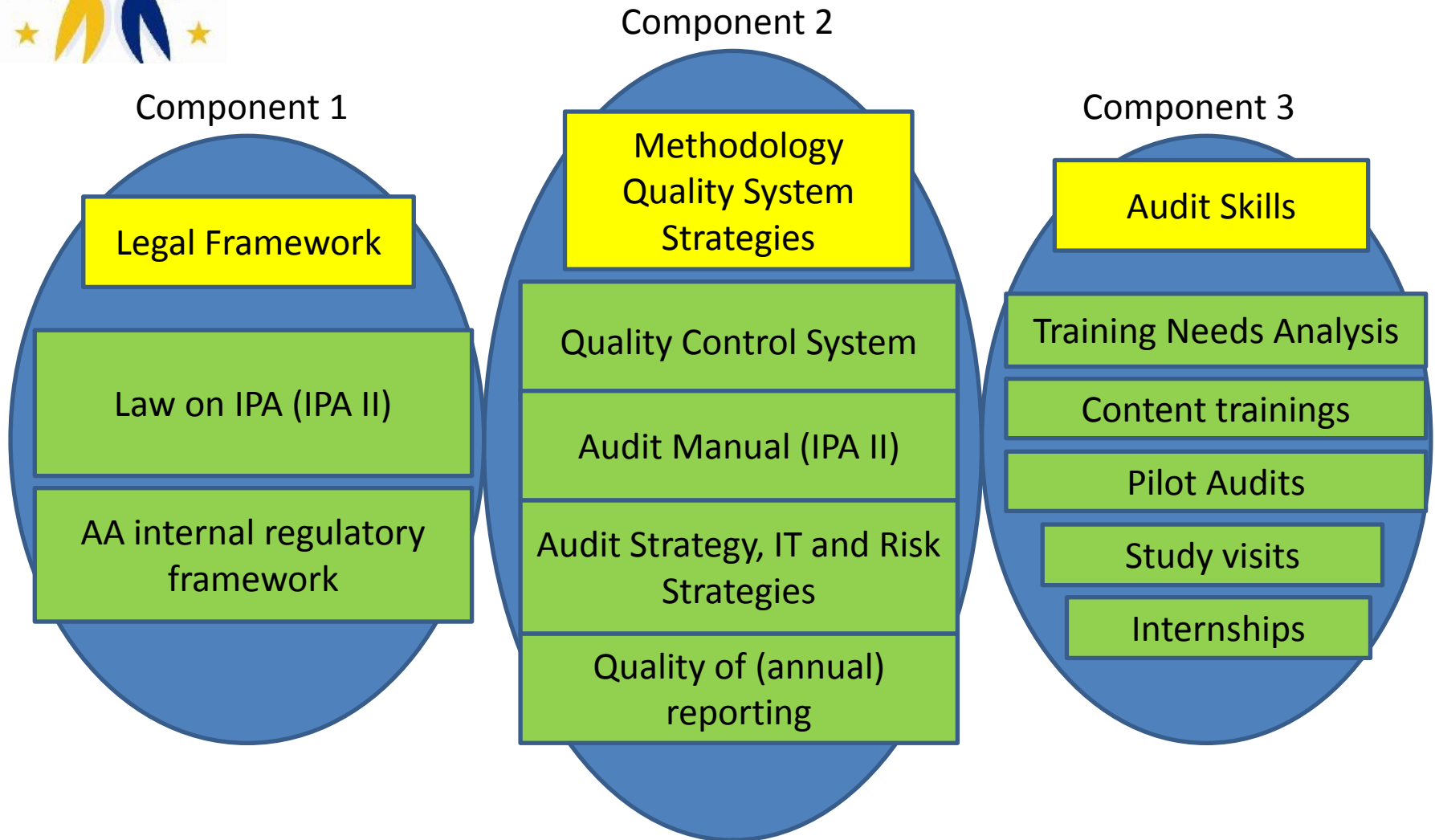


Too fast?  
Lets take a  
closer look





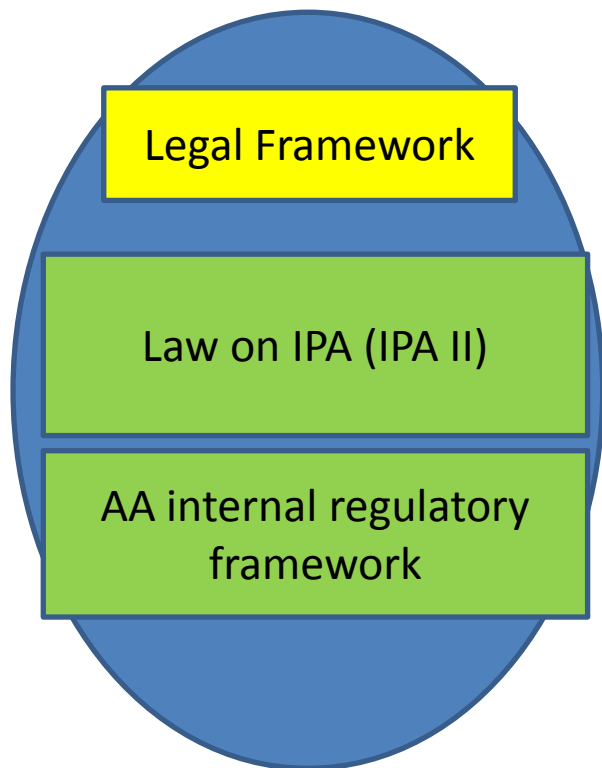
# The Project!







# The Project, Component 1



- Lawyers from the Dutch and Croatian AA reviewed and assessed the current Law on IPA and gave recommendations for updating to meet the IPA II requirements
- AA Internal regulatory framework reviewed and recommendations to update provided



# The Project, Component 2

## Component 2

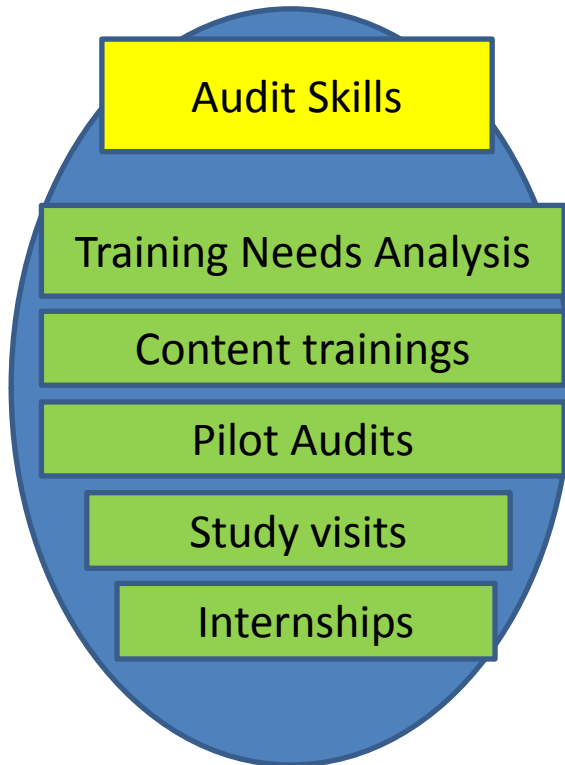


- AA internal system of quality control accessed and recommendations for improvement provided
- Existing Audit Manual version 2.0 for IPA updated to meet the IPA II requirements resulting in version 3.0
- First of AA's most important strategies under IPA, the Audit Strategy produced with support of experts
- AA's internal IT and Risk Strategy updated;
- Training on the use of CAATs
- The most important AA report is the annual report to the EU Commission. Assistance, advice and training provided to further improve the quality of the reporting



# The Project, Component 3

## Component 3



- A Training Needs Analysis was carried out both on a personal (auditors) level as well as the AA total level resulting in the definition of 6 IPA content trainings
- 6 three day trainings performed
- 6 pilot Audits covering all types of audits performed (STEs with audit staff working on actual audits (on the job and hands on))
- 3 Study visits in Holland, Croatia and Portugal executed
- 6 interns from the AA went on internship to Croatia (2) and Holland (4)
- STEs covered issues related to procurement, systems audit, sampling, management verifications, expenditure outside the project, labour costs, costs not related to the project, unreasonably high costs, non-eligible final beneficiary, not taking comparative offers, supporting companies in difficulties and number of other different kind of infringements to the eligibility rules.



# Key success factors

- Professionalism
- Commitment and cooperation
- Focused on results
- Content driven and “close to home” approach
- Practical
- Strong and self supporting project management with large (EU) network
- Highly qualified and motivated experts
- Fostering a joint process
- Flexibility when required
- Sustainable results
- Solid administrative back office

*A successful twinning overcomes hurdles*



# To conclude:

Were we successful?

May I have your votes please:

- Dutch project management 😊 ✓
- Croatian project management 😊 ✓
- Beneficiary project management 😊 ✓
- Short term experts 😊 ✓
- Participants 😊 ✓
- Mandatory results 😊 ✓
- Sustainable 😊 ✓
  
- Twinning office 😊  

*A successful twinning overcomes hurdles*



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*A successful twinning overcomes hurdles*

# My personal value of this Twinning



- Shared knowledge and experience
- Shared old thoughts and gained new ones
- New friends and colleagues

The Future

NEXT EXIT



Always in motion  
the future is”

YODA,

*Star Wars*

*Episode V:*

*The Empire Strikes Back*







# But what it all boils down to is...

- Professionalism
- Assurance
- Accountability
  
- Transparency
- Independence



# Time to say goodbye

- Bla bla bla



# Благодарам многу



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